



Harvey Gulf International Marine, LLC

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July 1, 2009

To all our employees, customers, and website visitors,

These are exciting times for Harvey Gulf. A lot has happened in the past year. And this year promises to be equally active. During the past year, Harvey Gulf has transitioned from a close-held, family company to one that, while still private, operates with the sophistication and advanced equipment, systems and services of a large corporation. In doing so, we have worked hard to maintain our culture and identity, both from work environment, and performance perspectives. Harvey Gulf continues to focus on providing excellent, specialized marine services, while keeping safety as top priority and applying a team approach.

The coming year, Harvey Gulf will begin to realize the benefits of partnering with The Jordan Company, as its capital strength, with over \$5 billion of equity capital under management, will enable us to significantly enhance and expand our fleet and services. Through this partnership with The Jordan Company, Harvey Gulf will have access to more than \$200 million of additional capital to use in connection with the design and construction of new vessels for deepwater operations, as well as acquisitions to enable expansion into new markets. This support during the current downturn shows Jordan's confidence in both Harvey Gulf, and our industry. Harvey Gulf can now explore opportunities here in the Gulf of Mexico and worldwide that would not have otherwise been feasible.

Harvey Gulf has never slowed down during tough times in our industry and will not do so now. More than ever, advanced planning is the key to future success. This requires both identifying the future needs of our customers, and creating vessels and systems that can meet those needs as efficiently and safely as possible.

We look forward to developing new opportunities at home and abroad, while keeping true to ourselves by through unrelenting efforts to achieve our Mission. And I, personally, look forward to sharing the future with everyone here at Harvey Gulf.

Yours Very Truly,

Shane J. Guidry
Chairman & CEO
Harvey Gulf International Marine, LLC