



Harvey Gulf Int. Marine Inc.

Attn. Captain Jake Stahl

**Heerema Marine Contractors Nederland B.V.**

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Registered in Leiden no. 28036773

**Subject Performance Harvey Warhorse**

Capt. Jake,

Herewith I would like to express my appreciation of the performance of the captains and crew of the "Harvey Warhorse" during the execution of the mooring line installation of the Independence HUB.

Captains and crew executed the operation in a safe manner.

Many thanks on behalf of Heerema Marine Contractors Ned. B.V.

Best regards,

Capt. Willem van Woercom